



Hochschule für
Wirtschaft und Recht Berlin
Berlin School of Economics and Law

IMB Institute of Management Berlin

Financial Signaling with Open Market Share Repurchases and Private Redemptions

Authors: Luca Warmdt, Martin Užik, Markus Löcher

Editors: Carsten Baumgarth | Gert Bruche | Christoph Dörrenbächer | Friedrich Nagel

Working Paper No. 93

04/2018

Series Editor: Head of IMB Institute of Management Berlin

Financial Signaling with Open Market Share Repurchases and Private Redemptions

**Luca Warmdt
Prof. Dr. Martin Užík
Prof. Dr. Markus Löcher**

Paper No. 93, Date: 04/2018

Working Papers of the
Institute of Management Berlin at the
Berlin School of Economics and Law (HWR Berlin)
Badensche Str. 50-51, D-10825 Berlin

Editors:
Carsten Baumgarth
Gert Bruche
Christoph Dörrenbächer
Friedrich Nagel

ISSN 1869-8115

Biographic note:

Luca Warmdt works as a Controller and Commercial Project Manager for Siemens AG in Braunschweig. He earned his bachelor's degree in Business Administration and his master's degree in International Finance at the Berlin School of Economics and Law (HWR Berlin). L.Warmdt@gmx.net

Luca Warmdt arbeitet als Controller und kaufmännischer Projektleiter für die Siemens AG in Braunschweig. Seinen Bachelorabschluss absolvierte er in Betriebswirtschaftslehre und sein Masterstudium in International Finance an der Hochschule für Wirtschaft und Recht in Berlin (HWR Berlin). L.Warmdt@gmx.net

Prof. Dr. Martin Užík has been a professor of Corporate Finance and Financial Policy at the Berlin School of Economics and Law (HWR Berlin) since 2011. His research is focused on valuation and management of intangible assets and business model simulation. He gained practical experience in the financial industry and as a financial expert in larger medium-sized companies in several European countries. He worked for many start-up companies as big mid companies in the financial sector in several European countries. martin.uzik@hwr-berlin.de

Prof. Dr. Martin Užík ist seit 2011 Professor für betriebliche Finanzierungs- und Investitionspolitik an der HWR Berlin. Der Forschungsschwerpunkt umfasst die Bewertung und Steuerung der immateriellen Vermögenswerte und die Simulation von Business Modellen. Seine praktische Expertise sammelte er insbesondere in der Finanzindustrie und als Finanzexperte in größeren mittelständischen Unternehmen in mehreren europäischen Ländern. martin.uzik@hwr-berlin.de

Prof. Dr. Markus Löcher has been a professor of mathematics and statistics at the Berlin School of Economics and Law (HWR Berlin) since 2011. His research interests include machine learning, spatial statistics, data visualization and sequential learning. Prior to joining HWR Berlin he worked as principal and lead scientist at various data analytics companies in the United States. markus.loecher@hwr-berlin.de

Prof. Dr. Markus Löcher ist seit 2011 Professor für Mathematik und Statistik an der HWR Berlin. Seine Forschungsinteressen umfassen maschinelles Lernen, räumliche Statistik, Datenvisualisierung sowie sequentielles Lernen. Langjährige Industrieerfahrung sammelte er als leitender Wissenschaftler in großen und kleinen IT Firmen in den USA. markus.loecher@hwr-berlin.de

Abstract

Financial decisions can be used to convey information to uninformed market participants aiming to mitigate pricing inefficiencies. Corporate share repurchases are particularly interesting since they have emerged as an integral component of corporate payout policy with a global spread. The objective of this paper is to quantify the market reaction to the disclosure of buybacks that simultaneously apply open market buyback and private redemption and assess the signaling hypothesis.

The results provide evidence for a positive market reaction following the announcement of this type of repurchase. In the same way the findings support the signaling hypothesis and suggest that the magnitude of the post-announcement price alteration is related to the announcement characteristics.

Zusammenfassung

Finanzielle Entscheidungen können durch die Unternehmensleitung dazu genutzt werden, Investoren zusätzliche Informationen zur Verfügung zu stellen um damit Preisineffizienzen des Marktes abzumildern. Aktienrückkäufe sind besonders interessant, da sie sich in einem globalen Kontext zu einer wichtigen Komponente der betrieblichen Ausschüttungspolitik entwickelt haben. Das Ziel dieses Papiers ist es, (i) die Reaktion der Finanzmärkte auf die Ankündigung von Rückkäufen zu quantifizieren, die gleichzeitig Kapitalmarkttransaktionen und private Rückkäufe einsetzen, sowie (ii) die sogenannte „signaling hypothesis“ zu untersuchen.

Die Ergebnisse belegen eine positive Marktreaktion infolge der Bekanntmachung dieser Art von Rückkäufen. Weiterhin unterstützen die Ergebnisse die Validität der „Signaling Hypothesis“ und deuten darauf hin, dass die Magnitude der Preisänderungen nach der Ankündigung mit den begleitenden Merkmalen der Transaktion in Zusammenhang steht.

Key Words: *Share Repurchase, Buyback, Open Market Repurchase, Signaling, Valuation*

JEL Classification: *G14*

1 Introduction

Previous research by Akerlof provides evidence that market inefficiencies result from the asymmetrical distribution of information between market participants (Akerlof, 1970, p. 499f.).

The signaling hypothesis is based upon the inference that information disparities exist between the management and the shareholders of a company which may induce a mispricing of shares (Dittmar, 2000, p. 334). It implies that financial decisions, such as changes in corporate payout policy, can be used by economic agents to provide information with regard to the underlying firm value to market participants aiming to mitigate these information asymmetries and induce a correction of the previously erroneous valuation.

In view of corporate share repurchases, the announcement of a buyback program is assumed to convey favorable information about the future prospects of the company or an indication of a current mispricing that the company aims to take advantage of. Following this line of thought, the market perceives the announcement of the repurchase program as a positive signal suggesting that the stock is undervalued (Dittmar, 2000, p. 334; Miller & Rock, 1985, pp. 1045-1048).

Share repurchases constitute a particularly interesting financial vehicle given their vital role in corporate disbursement policy as well as their global extent (Vermaelen, 2005, p. 171). It can be deduced from empirical research that the announcement of share repurchases is usually accompanied by an increase of share prices. Despite the extent of previous academic work, no research exists on repurchase announcements that apply multiple acquisition techniques simultaneously.

The objective of this paper is to empirically investigate the stock price behavior around the announcement of corporate buybacks that simultaneously entail open market transactions and private redemption.

2 Research Methodology

The empirical analysis employs the event study framework and its underlying assumptions in order to determine whether the disclosure of a buyback program evoked an unexpected shift in the average stock price development. The observed stock returns during a predefined time period surrounding the announcement date are opposed to the returns that would have been expected based upon a benchmark model (McWilliams & Siegel, 1997, pp. 630-634).

2.1 Implementation

The analysis employs an estimation window of 145 trading days preceding the repurchase announcement. The event period amounts to 11 trading days in order to reduce the likelihood of confounding effects due to simultaneous events. The stock and index price data is transformed into returns using daily observations and continuous compounding (Henderson Jr., 1990, p. 287; Fama, Fisher, Jensen, & Roll, 1969, p. 5).

$$R_{it} = \ln\left(\frac{Price_{it}}{Price_{it-1}}\right) \quad (1)$$

The return data for the estimation period is applied to estimate a market model. Despite differences in the degree of refinement, previous studies suggest that the results of simple benchmark models do not considerably deviate from more sophisticated techniques (Brown & Warner, 1985, p. 10; MacKinlay, 1997, p. 17; Henderson Jr., 1990, p. 288). In this regard R_{mt} resembles the return of the associated market index.

$$\hat{R}_{it} = \alpha_i + \beta R_{mt} \leftrightarrow R_{it} = \alpha_i + \beta R_{mt} + \epsilon_{it} \quad (2)$$

The expected returns during the event window are computed based upon the regression parameters of the market model and the returns of the market index (Fama, Fisher, Jensen, & Roll, 1969, p. 5; McWilliams & Siegel, 1997, p. 628). The unexpected return resembles the share price change that would not have been anticipated without the repurchase announcement (Peterson, 1989, p. 42).

$$\epsilon_{it} = R_{it} - \hat{R}_{it} \quad (3)$$

Subsequently the abnormal returns are aggregated throughout the sample and different time intervals to investigate whether the event on average evoked a market reaction (MacKinlay, 1997, p. 21; Peterson, 1989, p. 45).

$$AR_t = \frac{1}{N} \sum_{i=1}^N \epsilon_{it} \quad (4)$$

$$CAR_{t1,t2} = \sum_{t1}^{t2} AR_t \quad (5)$$

2.2 Significance Testing

We use the framework of statistical testing to assess whether the observed market reaction can be attributed to the specific event or is a product of chance. It is analyzed whether the average and cumulative average residuals during the event period exhibit a considerable deviation from the null hypothesis that a repurchase program has no systematic influence on the share price. In this regard,

both a parametric and a non-parametric test approach will be employed. The cross-sectional test assumes that daily abnormal returns are normally distributed for all firms. We are testing the Null hypothesis $H_0: AR_t = 0$. The test statistic is defined as the ratio between the average residual and the standard deviation of estimation period excess returns and follows a Student-t distribution with T-d degrees of freedom (Brown & Warner, 1985, p. 7; Serra, 2002, p. 4; Dutta, 2014, p. 138):

$$t - statistic_{AR_t} = \frac{AR_t}{\sigma_{AR_t}} \quad (6)$$

Where the estimation window standard deviation of average excess returns is defined as follows:

$$\sigma_{AR_t} = \sqrt{\frac{\sum_{t_e=1}^{T_e} (AR_t - \bar{A})^2}{(T_e - d)}} \quad (7)$$

$$\bar{A} = \frac{1}{T_e} \sum_{t_e=1}^{T_e} AR_t \quad (8)$$

In order to test the statistical relevance of cumulative abnormal returns, the test statistic has to be adapted and is defined as follows (Serra 2002, p. 4):

$$t - statistic_{CAR_{t_1;t_2}} = \frac{CAR_{t_1;t_2}}{\sigma_{CAR_{t_1;t_2}}} \quad (9)$$

Assuming the independence of abnormal returns over time, the standard deviation of cumulative average residuals equals the standard deviation of abnormal returns for individual days multiplied by the square root of time (Serra, 2002, pp. 6-7):

$$\sigma_{CAR_{t_1;t_2}} = \sqrt{t * \sigma_{AR_t}^2} \quad (10)$$

However, Brown and Warner provide evidence, that abnormal returns exhibit fat tails and skewness towards the right exposing parametric tests to the risk of rejecting the null hypothesis to frequently allowing for wrong inferences (Dutta, 2014, p. 137; Brown & Warner, 1985, pp. 9-10).

The generalized sign test accounts for asymmetrical distributions by comparing the share of positive abnormal returns during the event window with “the average fraction of stocks with non-negative abnormal returns in the estimation period” (Dutta, 2014, p. 138), defined as:

$$\hat{p} = \frac{1}{N} \sum_{i=1}^N \frac{1}{T_e} \sum_{t_e=1}^{T_e} S_{it} \quad (11)$$

Here, S_{it} assumes the value 1 if the respective abnormal return ϵ_{it} is positive and 0 otherwise (Cowan, 1992, p. 5). Let w denote the number of companies experiencing positive abnormal returns or positive cumulative abnormal return during the event window (Cowan, 1992, pp. 5-6). The test statistic applies the normal approximation to the binomial distribution and is defined as follows:

$$z = \frac{w - N\hat{p}}{\sqrt{N\hat{p}(1-\hat{p})}} \quad (12)$$

3 Data & Results

3.1 Data

The data for the analysis was acquired from the M&A section of the Thomson One database for the time period from 1990 to March 2016. The initial data acquisition comprises 8,267 announcements that simultaneously involve open-market and private redemption. Subsequently the initial sample was reviewed for data completeness and internal consistency to ensure that the data is uncontaminated. This process yielded 4,178 erroneous observations due to the violation of one or several criteria (refer to Appendix 1).

For the remaining 4,089 observations stock and index price data for the combined estimation and event period as well as the USD market value of the company six days prior to the announcement is retrieved from Thomson DataStream. This data is checked to ensure data completeness and exclude possible outliers. This step reports missing or inconsistent data for 479 announcements (refer to Appendix 1).

3.2 Results

The two-stage process of data cleansing provides 3,610 eligible observations for the empirical analysis. Subsequently, the magnitude of the abnormal returns as well as their statistical relevance will be addressed for all announcements in Panel A. Panel B analyzes the dataset based on the percentage of shares sought – the relative size of the program – and is employed to proxy for the credibility of the signal implied in the repurchase announcement. In view of the signaling hypothesis, it is assumed that large programs are costly signals that convey superior information to the markets. Panel C analyzes the dataset with respect to firm size. Taking into consideration the limited coverage by analysts or the financial press, a higher degree of information imbalances is likely to exist for small firms, suggesting an inverse relationship between firm size and announcement returns (Vermaelen, 1981, p. 163f.; Dittmar, 2000, p. 337f.). In the consecutive tables “T-Test” refers to the test statistic of the cross-sectional test, whereas “G-Sign” refers to the generalized sign test. In the following we use the symbol “t” as the respective event time, so that e.g. the notation CAR(t-5;t+5) refers to the sliding window starting 5 days prior and ending 5 days after the event.

The event study results for AR_{t-1} and $CAR_{t-5;t-1}$ are negative and the test statistics imply a systematic average stock price decrease. On days $t = 0$ and $t + 1$ relative to the event date, the sample exhibits a highly significant average price increase of 1.74% and 0.92% respectively. The cumulative abnormal returns over various periods enclosing the event date are positive and significant fluctuating between 2.49% ($CAR_{t-1;t+1}$) and 2.20% ($CAR_{t-5;t+5}$). Since no previous research exists on this mixed repurchase technique, no direct comparison can be drawn. However, the abnormal returns exhibit a similar size as open market repurchases and private redemptions.

Tab. 1: Panel A – Total Sample

Panel A			
Time	Total Sample		
	Return	T-Test	G-Sign
t-1	-0,17%	-2,13	-0,39
t=0	1,74%	21,78	18,95
t+1	0,92%	11,55	11,03
CAR (t-5;t-1)	-1,14%	-6,39	-3,35
CAR (t+1;t+5)	1,61%	9,02	12,09
CAR (t-1;t+1)	2,49%	18,01	21,05
CAR (t-3;t+3)	2,35%	11,13	16,12
CAR (t-5;t+5)	2,20%	8,34	59,83

Source: Author’s calculations; total sample of 3610 repurchase announcements

The event study results for AR_{t-1} and $CAR_{t-5;t-1}$ in Panel B are negative and the test statistics imply a systematic average stock price decrease. On average transactions in the high percentage sought sample entail significant positive abnormal returns of 2.21% and 1.06%, whereas repurchase announcements that aim for less than the median involve a considerably lower market reaction – significant abnormal returns of 1.26% and 0.78% respectively. For the eleven-day event period the high-percentage subsample surges by 2.94% versus 1.46% for the low-percentage sample. In view of the signaling hypothesis, the results provide support for the assumption that larger programs provide superior signals to the market.

Tab. 2: Panel B – Percentage Sought

Panel B						
Time	High % Sought			Low % Sought		
	Return	T-Test	G-Sign	Return	T-Test	G-Sign
t-1	-0,09%	-0,81	0,86	-0,25%	-3,27	-1,41
t=0	2,21%	20,25	15,45	1,26%	16,37	11,35
t+1	1,06%	9,73	7,12	0,78%	10,10	8,48
CAR (t-5;t-1)	-1,07%	-4,38	-1,50	-1,21%	-7,02	-3,24
CAR (t+1;t+5)	1,80%	7,38	8,34	1,41%	8,19	8,76
CAR (t-1;t+1)	3,19%	16,84	16,44	1,79%	13,39	13,33
CAR (t-3;t+3)	3,10%	10,73	12,58	1,59%	7,82	10,22
CAR (t-5;t+5)	2,94%	8,13	42,38	1,46%	5,73	42,23

Source: Author's calculations, two subsamples formed according to the median percentage sought

In Panel C the event study results for AR_{t-1} and $CAR_{t-5;t-1}$ are primarily negative and the test statistics partially imply a systematic average stock price decrease prior to the event. On the announcement date and the subsequent trading day, both samples exhibit significant positive ARs – 0.85% and 0.58% for high market value firms and 2.62% and 1.26% for low market value firms respectively. The first subsample exhibits considerably lower returns than the second subsample over all periods (0.89% versus 3.52% for $CAR_{t-5;t+5}$). In view of the signaling hypothesis, the presumption that small firms exhibit a higher degree of information asymmetries is affirmed by the data in Panel C.

Tab. 3: Panel C – Market Value

Panel C						
Time	High Market Value			Low Market Value		
	Return	T-Test	G-Sign	Return	T-Test	G-Sign
t-1	-0,34%	-4,81	-1,72	0,00%	-0,01	1,16
t=0	0,85%	12,03	10,85	2,62%	21,90	15,95
t+1	0,58%	8,30	8,31	1,26%	10,48	7,29
t+5	0,10%	1,47	0,54	0,17%	1,41	2,15
CAR (t-5;t-1)	-1,05%	-6,68	-3,36	-1,23%	-4,57	-1,38
CAR (t+1;t+5)	1,09%	6,96	8,88	2,12%	7,90	8,23
CAR (t-1;t+1)	1,09%	8,96	12,31	3,88%	18,69	17,45
CAR (t-3;t+3)	0,96%	5,16	8,26	3,73%	11,76	14,54
CAR (t-5;t+5)	0,89%	3,81	42,63	3,52%	8,84	41,98

Source: Author's calculations, two subsamples formed according to the median market value

3.3 Summary of Results

The results of the event study provide evidence that on average a positive market reaction of different magnitudes can be observed around the announcement of a share repurchase program. According to the applied test statistics this market adjustment is associated with the event itself. The cross-sectional regression provides further empirical support for the dependence of the reaction on parameters such as market value as well as size of repurchase.

4 Conclusions

The analysis of corporate share buybacks is interesting for several reasons. In recent decades share repurchases have emerged as an integral component of corporate payout policy surpassing dividend payments. In addition to that share repurchases have intersections with many disciplines of corporate finance. The objective of this paper was to empirically investigate the stock price behavior around the announcement of share repurchases that involve open market transactions and private redemption simultaneously.

In view of the research question, the results provide evidence that the market perceives the announcement of a share repurchase favorably with CARs ranging from 2.20% to 3.52% for the entire event window. The results are similar using different benchmark models. However, differences exist (refer to Appendix 2). The major share of the price alteration is driven by the abnormal returns $AR_{t=0}$ and AR_{t+1} . In the same way the findings suggest that structural differences exist and the magnitude of the ARs is related to the percentage of shares sought and the market value of the enterprise. According to the applied test statistics the abnormal returns are associated with the event. Taking into account the event study results, return-related in panel B and C suggest the plausibility of the signaling hypothesis as an explanatory approach for the emergence of abnormal returns in share repurchase announcements.

Bibliography

- Akerlof, G. A. (1970). The Market for "Lemons": Quality Uncertainty and the Market Mechanism. *The Quarterly Journal of Economics* (Vol. 84, No. 3), pp. 488-500.
- Boehmer, E., Musumeci, J., & Poulsen, A. B. (1991). Event-study methodology under conditions of event-induced variance. *Journal of Financial Economics* (Vol. 30, No.2), pp. 253-272.
- Brown, S. J., & Warner, J. B. (1985). Using daily stock returns - The case of event studies. *Journal of Financial Economics* (14), pp. 3-31.
- Cowan, A. R. (1992). Non-Parametric Event Study Tests. *Review of Quantitative Finance and Accounting* (Vol. 2), pp. 1-38.
- Dittmar, A. K. (2000, July). Why do firms repurchase stock? *The Journal of Business* (Vol. 73, No.3), pp. 331-355.
- Dutta, A. (2014). Parametric and Nonparametric Event Study Tests: A Review. *International Business Research* (Vol. 7, No. 12), pp. 136-142.
- Fama, E. F., Fisher, L., Jensen, M. C., & Roll, R. (1969, February). The Adjustment Of Stock Prices To New Information. *International Economic Review* (10), pp. 1-21.
- Henderson Jr., G. V. (1990). Problems and Solutions in Conducting Event Studies. *The Journal of Risk and Insurance* (Vol. 57, No. 2), pp. 282-306.
- Mackinlay, A. C. (1997, March). Event Studies in Economics and Finance. *Journal of Economic Literature* (Vol. 35, Issue 1), pp. 13-39.
- McWilliams, A., & Siegel, D. (1997, June). Event Studies in Management Research - Theoretical and Empirical Issues. *Academy of Management Journal* (Vol. 40, Issue 3), pp. 626-657.
- Miller, M. H., & Rock, K. (1985). Dividend Policy under Asymmetric Information. *The Journal of Finance* (Vol. 40, No. 4), pp. 1031-1051.
- Peterson, P. P. (1989). Event Studies: A Review of Issues and Methodology. *Quarterly Journal of Business and Economics* (Volume 28, Issue 3), pp. 36-66.
- Serra, A. P. (2002, May). Event Study Tests - A brief survey. *Working Papers da Fep - University of Porto*, pp. 1-14.
- Vermaelen, T. (2005, June). Share Repurchases. *Foundations and Trends in Finance* (Vol. 1, No. 3), pp. 171-268.
- Vermaelen, T. (1981). Common Stock Repurchases and Market Signaling - An Empirical Study. *Journal of Financial Economics* (Vol. 9), pp. 139-183.

Appendix

Appendix 1

The sample from the Thomson One database was reviewed according to the following criteria of data completeness and internal consistency:

1. The percentage of shares sought in the repurchase transaction is available.
2. The percentage of shares sought is less than 50% of the shares outstanding.
3. The DataStream code of the disclosing company is available.
4. The respective acquisition technique is the only form of the deal reported in the disclosure.
5. The name and DataStream code of the acquirer correspond to those of the target.

The data for stock and index prices as well as the USD-market values derived from Thomson DataStream are checked against the following conditions:

1. Stock and index price data is available in DataStream for all days.
2. The market value of each company is available six days prior to the announcement
3. Disclosures for which the daily returns during the combined estimation and event window period exhibit a zero standard deviation or zero returns on more than half of the trading days imply no or a limited liquidity and are excluded from the analysis.
4. Announcements with daily returns of more than 100% are considered outliers and will be excluded from the analysis.

Appendix 2

The mean-adjusted model assumes that the mean return of a given security is constant through time (MacKinlay, 1997, p. 15):

$$\hat{R}_{it} = \frac{1}{T} \sum_{t_{te}=1}^{T_e} R_{it} \quad (13)$$

According to the market-adjusted approach, the expected return equals the market return on the respective day (Brown & Warner, 1985, p. 7; MacKinlay, 1997, p. 18):

$$\hat{R}_{it} = \alpha_i + \beta R_{mt} \quad (14)$$

Tab. 4: Panel A – Benchmark model comparison Panel A

Panel A									
	Market Model			Mean-Adjusted Model			Market-Adjusted Model		
	Return	T-Test	G-Sign	Return	T-Test	G-Sign	Return	T-Test	G-Sign
t-1	-0,17%	-2,13	-0,39	-0,18%	-1,89	0,40	-0,24%	-3,03	0,19
t=0	1,74%	21,78	18,95	1,75%	18,67	18,31	1,62%	20,67	21,76
t+1	0,92%	11,55	11,03	0,96%	10,30	11,85	0,81%	10,38	12,41
CAR (t-5;t-1)	-1,14%	-6,39	-3,35	-1,31%	-6,25	-5,30	-1,54%	-8,82	-1,41
CAR (t+1;t+5)	1,61%	9,02	12,09	1,76%	8,42	11,78	1,11%	6,37	12,74
CAR (t-1;t+1)	2,49%	18,01	21,05	2,54%	15,63	19,80	2,19%	16,18	22,62
CAR (t-3;t+3)	2,35%	11,13	16,12	2,36%	9,54	16,37	1,68%	8,13	17,65
CAR (t-5;t+5)	2,20%	8,34	59,83	2,20%	7,09	59,22	1,19%	4,58	64,71

Source: Author's calculations; total sample of 3610 repurchase announcements

Tab. 5: Panel B – Benchmark model comparison for Panel B - high percentage sought

Panel B - High Percentage Sought									
	Market Model			Mean-Adjusted Model			Market-Adjusted Model		
	<i>Return</i>	<i>T-Test</i>	<i>G-Sign</i>	<i>Return</i>	<i>T-Test</i>	<i>G-Sign</i>	<i>Return</i>	<i>T-Test</i>	<i>G-Sign</i>
t-1	-0,09%	-0,81	0,86	-0,08%	-0,65	0,78	-0,16%	-1,47	1,13
t=0	2,21%	20,25	15,45	2,18%	17,37	14,43	2,10%	19,26	17,51
t+1	1,06%	9,73	7,12	1,11%	8,85	8,08	0,94%	8,66	7,97
CAR (t-5;t-1)	-1,07%	-4,38	-1,50	-1,20%	-4,29	-2,85	-1,54%	-6,34	0,61
CAR (t+1;t+5)	1,80%	7,38	8,34	1,96%	6,98	8,08	1,28%	5,24	8,87
CAR (t-1;t+1)	3,19%	16,84	16,44	3,20%	14,76	15,00	2,88%	15,27	18,45
CAR (t-3;t+3)	3,10%	10,73	12,58	3,09%	9,32	12,50	2,37%	8,21	14,82
CAR (t-5;t+5)	2,94%	8,13	42,38	2,93%	7,06	41,92	1,83%	5,07	45,84

Source: Author's calculations, subsample of 1805 announcements above median percentage sought

Tab. 6: Panel B – Benchmark model comparison for Panel B - low percentage sought

Panel B - Low Percentage Sought									
	Market Model			Mean-Adjusted Model			Market-Adjusted Model		
	<i>Return</i>	<i>T-Test</i>	<i>G-Sign</i>	<i>Return</i>	<i>T-Test</i>	<i>G-Sign</i>	<i>Return</i>	<i>T-Test</i>	<i>G-Sign</i>
t-1	-0,25%	-3,27	-1,41	-0,27%	-3,07	-0,22	-0,31%	-3,99	-0,86
t=0	1,26%	16,37	11,35	1,32%	14,82	11,46	1,13%	14,37	13,26
t+1	0,78%	10,10	8,48	0,82%	9,21	8,68	0,68%	8,63	9,58
CAR (t-5;t-1)	-1,21%	-7,02	-3,24	-1,42%	-7,11	-4,64	-1,54%	-8,74	-2,60
CAR (t+1;t+5)	1,41%	8,19	8,76	1,57%	7,88	8,59	0,95%	5,39	9,15
CAR (t-1;t+1)	1,79%	13,39	13,33	1,87%	12,10	13,01	1,50%	10,98	13,54
CAR (t-3;t+3)	1,59%	7,82	10,22	1,64%	6,96	10,66	1,00%	4,78	10,14
CAR (t-5;t+5)	1,46%	5,73	42,23	1,48%	4,99	41,82	0,54%	2,08	45,68

Source: Author's calculations, subsample of 1805 announcements below median percentage sought

Tab. 7: Panel C – Benchmark model comparison for Panel C - high market value

Panel C - High Market Value									
	Market Model			Mean-Adjusted Model			Market-Adjusted Model		
	<i>Return</i>	<i>T-Test</i>	<i>G-Sign</i>	<i>Return</i>	<i>T-Test</i>	<i>G-Sign</i>	<i>Return</i>	<i>T-Test</i>	<i>G-Sign</i>
t-1	-0,34%	-4,81	-1,72	-0,38%	-4,54	-1,57	-0,39%	-5,43	-1,73
t=0	0,85%	12,03	10,85	0,87%	10,24	10,05	0,78%	11,06	12,37
t+1	0,58%	8,30	8,31	0,65%	7,72	8,88	0,53%	7,47	9,02
t+5	0,10%	1,47	0,54	0,12%	1,40	1,77	0,05%	0,66	1,38
CAR (t-5;t-1)	-1,05%	-6,68	-3,36	-1,35%	-7,12	-4,63	-1,29%	-8,16	-1,87
CAR (t+1;t+5)	1,09%	6,96	8,88	1,25%	6,59	7,84	0,83%	5,26	9,21
CAR (t-1;t+1)	1,09%	8,96	12,31	1,14%	7,74	10,52	0,93%	7,56	13,27
CAR (t-3;t+3)	0,96%	5,16	8,26	0,92%	4,12	8,55	0,61%	3,25	10,39
CAR (t-5;t+5)	0,89%	3,81	42,63	0,77%	2,73	42,58	0,32%	1,38	45,25

Source: Author's calculations, subsample of 1805 announcements below median market value

Tab. 8: Panel C – Benchmark model comparison for Panel C - low market value

Panel C - Low Market Value									
	Market Model			Mean-Adjusted Model			Market-Adjusted Model		
	<i>Return</i>	<i>T-Test</i>	<i>G-Sign</i>	<i>Return</i>	<i>T-Test</i>	<i>G-Sign</i>	<i>Return</i>	<i>T-Test</i>	<i>G-Sign</i>
t-1	0,00%	-0,01	1,16	0,03%	0,22	2,13	-0,09%	-0,76	2,01
t=0	2,62%	21,90	15,95	2,63%	19,77	15,84	2,45%	20,95	18,40
t+1	1,26%	10,48	7,29	1,28%	9,59	7,88	1,09%	9,36	8,53
t+5	0,17%	1,41	2,15	0,23%	1,74	2,84	0,03%	0,27	2,86
CAR (t-5;t-1)	-1,23%	-4,57	-1,38	-1,27%	-4,27	-2,86	-1,79%	-6,85	-0,12
CAR (t+1;t+5)	2,12%	7,90	8,23	2,28%	7,66	8,82	1,39%	5,34	8,81
CAR (t-1;t+1)	3,88%	18,69	17,45	3,94%	17,08	17,49	3,45%	17,06	18,73
CAR (t-3;t+3)	3,73%	11,76	14,54	3,81%	10,81	14,61	2,75%	8,91	14,58
CAR (t-5;t+5)	3,52%	8,84	41,98	3,64%	8,25	41,18	2,05%	5,30	46,28

Source: Author's calculations, subsample of 1805 announcements below median market value

Working Papers of the Institute of Management Berlin at the Berlin School of Economics and Law

- 1 Bruche, Gert/ Pfeiffer, Bernd: Herlitz (A) – Vom Großhändler zum PBS-Konzern – Fallstudie, Oktober 1998.
- 2 Löser, Jens: Das globale Geschäftsfeld „Elektrische Haushaltsgroßgeräte“ Ende der 90er Jahre – Fallstudie, Oktober 1998.
- 3 Lehmann, Lutz Lars: Deregulation and Human Resource Management in Britain and Germany – Illustrated with Coca-Cola Bottling Companies in Both Countries, March 1999.
- 4 Bruche, Gert: Herlitz (B) - Strategische Neuorientierung in der Krise - Fallstudie, April 1999.
- 5 Herr, Hansjörg/ Tober, Silke: Pathways to Capitalism - Explaining the Difference in the Economic Development of the Visegrad States, the States of the Former Soviet Union and China, October 1999.
- 6 Bruche, Gert: Strategic Thinking and Strategy Analysis in Business - A Survey on the Major Lines of Thought and on the State of the Art, October 1999, 28 pages.
- 7 Sommer, Albrecht: Die internationale Rolle des Euro, Dezember 1999, 31 pages.
- 8 Haller, Sabine: Entwicklung von Dienstleistungen - Service Engineering und Service Design, Januar 2000.
- 9 Stock, Detlev: Eignet sich das Kurs-Gewinn-Verhältnis als Indikator für zukünftige Aktienkursveränderungen?, März 2000.
- 10 Lau, Raymond W.K.: China's Privatization, June 2000.
- 11 Breslin, Shaun: Growth at the Expense of Development? Chinese Trade and Export-Led Growth Reconsidered, July 2000, 30 pages.
- 12 Michel, Andreas Dirk: Market Conditions for Electronic Commerce in the People's Republic of China and Implications for Foreign Investment, July 2000, 39 pages.
- 13 Bruche, Gert: Corporate Strategy, Relatedness and Diversification, September 2000, 34 pages.
- 14 Cao Tingui: The People's Bank of China and its Monetary Policy, October 2001, 21 pages.
- 15 Herr, Hansjörg: Wages, Employment and Prices. An Analysis of the Relationship Between Wage Level, Wage Structure, Minimum Wages and Employment and Prices, June 2002, 60 pages.
- 16 Herr, Hansjörg/ Priewe, Jan (eds.): Current Issues of China's Economic Policies and Related International Experiences – The Wuhan Conference 2002 - , February 2003, 180 pages.
- 17 Herr, Hansjörg/ Priewe, Jan: The Macroeconomic Framework of Poverty Reduction An Assessment of the IMF/World Bank Strategy, February 2003, 69 pages.
- 18 Wenhao, Li: Currency Competition between EURO and US-Dollar, June 2004, 18 pages.
- 19 Kramarek, Maciej: Spezifische Funktionen des Leasings in der Transformationsperiode, Juni 2004, 32 pages.
- 20 Godefroid, Peter: Analyse von Multimedia-Lern/Lehrumgebungen im Fach Marketing im englischsprachigen Bereich – inhaltlicher Vergleich und Prüfung der Einsatzfähigkeit an deutschen Hochschulen, September 2004, 48 pages.
- 21 Kramarek, Maciej: Die Attraktivität des Leasings am Beispiel polnischer Regelungen der Transformationsperiode, April 2005, 33 pages
- 22 Pan, Liu/Tao, Xie: The Monetary Policy Transmission in China – „Credit Channel“ and its Limitations.
- 23 Hongjiang, Zhao/ Wenxu, Wu/Xuehua, Chen: What Factors Affect Small and Medium-sized Enterprise's Ability to Borrow from Bank: Evidence from Chengdu City, Capital of South-western China's Sichuan Province, May 2005, 23 pages.
- 24 Fritsche, Ulrich: Ergebnisse der ökonomischen Untersuchung zum Forschungsprojekt Wirtschaftspolitische Regime westlicher Industrienationen, March 2006, 210 pages.
- 25 Körner, Marita: Constitutional and Legal Framework of Gender Justice in Germany, November 2006, 14 pages.
- 26 Tomfort, André: The Role of the European Union for the Financial Integration of Eastern Europe, December 2006, 20 pages.
- 27 Gash, Vanessa/ Mertens, Antje/Gordo, Laura Romeu: Are Fixed-Term Job Bad for Your Health? A Comparison between Western Germany and Spain, March 2007, 29 pages.
- 28 Kamp, Vanessa/ Niemeier, Hans-Martin/Müller, Jürgen: Can we Learn From Benchmarking Studies of Airports and Where do we Want to go From Here? April 2007, 43 pages.
- 29 Brand, Frank: Ökonomische Fragestellungen mit vielen Einflussgrößen als Netzwerke. April 2007, 28 pages.
- 30 Venohr, Bernd/ Klaus E. Meyer: The German Miracle Keeps Running: How Germany's Hidden Champions tay Ahead in the Global Economy. May 2007, 31 pages.
- 31 Tomenendal, Matthias: The Consultant-Client Interface - A Theoretical Introduction to the Hot Spot of Management Consulting. August 2007, 17 pages.
- 32 Zenglein, Max J.: US Wage Determination System. September 2007, 30 pages.
- 33 Figeac, Alexis: Socially Responsible Investment und umweltorientiertes Venture Capital. December 2007, 45 pages.
- 34 Gleißner, Harald A.: Post-Merger Integration in der Logistik - Vom Erfolg und Misserfolg bei der Zusammenführung von Logistikeinheiten in der Praxis. March 2008, 27 pages.
- 35 Bürkner, Fatiah: Effektivitätssteigerung im gemeinnützigen Sektor am Beispiel einer regionalen „Allianz

- für Tanz in Schulen'. April 2008, 29 pages. 22
- 36 Körner, Marita: Grenzüberschreitende Arbeitsverhältnisse - Grundlinien des deutschen Internationalen Privatrechts für Arbeitsverträge. April 2008, 22 pages.
- 37 Pan, Liu/ Junbo, Zhu: The Management of China's Huge Foreign Reserve and its Currency Composition. April 2008, 22 pages.
- 38 Rogall, Holger: Essentiales für eine nachhaltige Energie- und Klimaschutzpolitik. May 2008, 46 pages.
- 39 Maeser, Paul P.: Mikrofinanzierungen - Chancen für die Entwicklungspolitik und Rahmenbedingungen für einen effizienten Einsatz. May 2008, 33 pages.
- 40 Pohland, Sven/ Hütther, Frank/ Badde, Joachim: Flexibilisierung von Geschäftsprozessen in der Praxis: Case Study „Westfleisch eG - Einführung einer Service-orientierten Architektur (SOA). June 2008, 33 pages.
- 41 Rüggeberg, Harald/ Burmeister, Kjell: Innovationsprozesse in kleinen und mittleren Unternehmen. June 2008, 37 pages.
- 42 Domke, Nicole/ Stehr, Melanie: Ignorieren oder vorbereiten? Schutz vor Antitrust Verstößen durch Compliance“- Programme. June 2008, 25 pages.
- 43 Ripsas, Sven/ Zumholz, Holger/ Kolata, Christian: Der Businessplan als Instrument der Gründungsplanung - Möglichkeiten und Grenzen. December 2008, 34 pages.
- 44 Jarosch, Helmut: Optimierung des Zusammenwirkens maschineller und intellektueller Spezialisten. January 2009, 35 pages.
- 45 Kreutzer, Ralf T./ Salomon, Stefanie: Internal Branding: Mitarbeiter zu Markenbotschaftern machen – dargestellt am Beispiel von DHL. February 2009, 54 pages.
- 46 Gawron, Thomas: Formen der überörtlichen Kooperation zur Steuerung der Ansiedlung und Erweiterung von großflächigen Einzelhandelsvorhaben. April 2009, 43 pages.
- 47 Schuchert-Güler, Pakize: Aufgaben und Anforderungen im persönlichen Verkauf: Ergebnisse einer Stellenanzeigenanalyse. April 2009, 33 pages.
- 48 Felden, Birgit/ Zumholz, Holger: Managementlehre für Familienunternehmen – Bestandsaufnahme der Forschungs- und Lehraktivitäten im deutschsprachigen Raum. July 2009, 23 pages.
- 49 Meyer, Susanne: Online-Auktionen und Verbraucherschutzrecht – ein Rechtsgebiet in Bewegung. Zugleich ein Beitrag zu Voraussetzungen und Rechtsfolgen des Widerrufsrechts bei Internetauktionen. December 2009, 29 pages.
- 50 Kreutzer, Ralf T.: Konzepte und Instrumente des B-to-B-Dialog-Marketings. December 2009, 40 pages.
- 51 Rüggeberg, Harald: Innovationswiderstände bei der Akzeptanz hochgradiger Innovationen aus kleinen und mittleren Unternehmen. December 2009, 31 pages.
- 52 Kreutzer, Ralf T.: Aufbau einer kundenorientierten Unternehmenskultur. December 2009, 59 pages.
- 53 Rogall, Holger/ Oebels, Kerstin: Von der Traditionellen zur Nachhaltigen Ökonomie, June 2010, 28 pages.
- 54 Weimann, Andrea: Nutzung von Mitarbeiterpotenzialen durch Arbeitszeitflexibilisierung – Entwicklung eines optimierten Arbeitszeitmodells für eine Abteilung im Einzelhandel, June 2010, 35 pages.
- 55 Bruche, Gert: Tata Motor's Transformational Resource Acquisition Path – A Case Study of Latecomer Catch-up in a Business Group Context, October 2010, 28 pages.
- 56 Frintrop, Philipp/ Gruber, Thomas: Working Capital Management in der wertorientierten Unternehmenssteuerung bei Siemens Transformers, November 2010, 35 pages.
- 57 Tolksdorf, Michael: Weltfinanzkrise: Zur Rolle der Banken, Notenbanken und „innovativer Finanzprodukte“, November 2010, 20 pages.
- 58 Kreutzer, Ralf T./ Hinz, Jule: Möglichkeiten und Grenzen von Social Media Marketing, December 2010, 44 pages.
- 59 Weyer, Birgit: Perspectives on Optimism within the Context of Project Management: A Call for Multilevel Research, January 2011, 30 pages.
- 60 Bustamante, Silke: Localization vs. Standardization: Global approaches to CSR Management in multinational companies, March 2011, 29 pages.
- 61 Faltin, Günter/Ripsas, Sven: Das Gestalten von Geschäftsmodellen als Kern des Entrepreneurship, April 2010, 22 pages.
- 62 Baumgarth, Carsten/ Binckebanck, Lars: CSR-Markenmanagement – Markenmodell und Best-Practice-Fälle am Beispiel der Bau- und Immobilienwirtschaft, September 2011, 46 pages
- 63 Lemke, Claudia: Entwurf eines Modells zur serviceorientierten Gestaltung von kleinen IT-Organisationen in Forschungseinrichtungen Theoretische Überlegungen und methodische Konzeption als erste Ergebnisse eines Forschungsprojektes an der HWR Berlin, October 2011, 43 pages
- 64 Greiwe, Joris/ Schönbohm, Avo: A KPI based study on the scope and quality of sustainability reporting by the DAX 30 companies, November 2011, 31 pages
- 65 Lemke, Claudia: Auszug aus der Modellierung des IT-Dienstleistungsmodells „proITS“ am Beispiel der Struktur von Forschungseinrichtungen und deren IT-Service – Erkenntnisse aus einem Forschungsprojekt an der HWR Berlin, February 2012, 46 pages.
- 66 Grothe, Anja/ Marke, Nico: Nachhaltiges Wirtschaften in Berliner Betrieben – Neue Formen des Wissenstransfers zwischen Hochschule und Unternehmen, March 2012, 40 pages.
- 67 Meyer, Susanne/ Fredrich, Jan: Rechtsgrundlagen einer Pflicht zur Einrichtung einer Compliance- Organisation, May 2012, 19 pages.
- 68 Schönbohm, Avo/ Hofmann, Ulrike: Comprehensive Sustainability Reporting – A long road to go for

- German TecDax 30 companies, June 2012, 23 pages.
- 69 Baumgarth, Carsten/ Kastner, Olga Louisa: Pop-up-Stores im Modebereich: Erfolgsfaktoren einer vergänglichen Form der Kundeninspiration, July 2012, 33 pages. 23
- 70 Bowen, Harry P./ Pédussel Wu, Jennifer: Immigrant Specificity and the Relationship between Trade and Immigration: Theory and Evidence, October 2012, 32 pages.
- 71 Tomenendal, Matthias: Theorien der Beratung – Grundlegende Ansätze zur Bewertung von Unternehmensberatungsleistungen, December 2012, 35 pages.
- 72 Schönbohm, Avo: Performance Measurement and Management with Financial Ratios – the BASF SE Case, March 2013, 26 pages.
- 73 Olischer, Florian/ Dörrenbächer, Christoph: Concession Bargaining in the Airline Industry: Ryanair's Policy of Route Relocation and Withdrawal, April 2013, 26 pages.
- 74 Dörrenbächer, Christoph/ Gammelgaard, Jens/ McDonald, Frank, Stephan, Andreas/ Tüselmann, Heinz: Staffing Foreign Subsidiaries with Parent Country Nationals or Host Country National? Insights from European Subsidiaries, September 2013, 27 pages.
- 75 Aschfalk-Evertz, Agnes/ Rüttler Oliver: Goodwill Impairment Testing according to IFRS in the United Kingdom - An empirical analysis of the discount rates used by the thirty largest FTSE 100 companies, November 2013, 28 pages.
- 76 Stockklauser, Stephanie/ Tomenendal, Matthias: The Value of Political Consulting – A Segmentation of Services and Evaluation Tools, December 2013, 40 pages.
- 77 Rosentreter, Sandra/ Singh, Penny/ Schönbohm, Avo: Research Output of Management Accounting Academics at Universities of Applied Sciences in Germany and Universities of Technology in South Africa - A Comparative Study of Input Determinants, December 2013, 33 pages.
- 78 Baumgarth, Carsten/Sandberg, Berit/Brunsen, Hendrik/Schirm, Alexander: Kunst-Unternehmens-Kooperationen (KUK) - Begriffsbestimmung, Typologie und potenzieller Nutzen, January 2014, 43 pages.
- 79 Tomenendal, Matthias/Lange, Hans Rüdiger: Cluster-Entwicklung in einem dreistufigen Modell: das Fallbeispiel des Berlin-Brandenburger Energietechnik-Clusters, June 2014, 31 pages.
- 80 Rhode, Alexander/ Schönbohm, Avo/ van Vliet, Jacobus: The Tactical Utilization of Cognitive Biases in Negotiations, June 2014, 28 pages.
- 81 Tomendal, Mathias/Bernhard, Martin G.: Die virtuelle Beratungsorganisation am Rand des Chaos – Wie ein kleines Unternehmen große Projekte durchführen kann, August 2014, 27 pages.
- 82 Fischer, Ingo/Kieler, Julia: Towards an Employer Brand - An Evidence-Based Approach to Develop an Employer Brand: a Case Study of a Berlin-Based Business Incubator in the Online and Mobile Gaming Industry, June 2015, 28 pages.
- 83 Rumpel, Rainer: Das GQMS-Vorgehensmodell für das Messen der Wirksamkeit von Informationssicherheitsmanagementsystemen, June 2015, 39 pages.
- 84 Witzmann, Natalie/Dörrenbächer, Christoph: The Link Between Cultural Due Diligence and Socio-Cultural Post-Merger Integration Management as a Critical Success Factor in M&As, June 2015, 24 pages.
- 85 Yildiz, Özlem/Herrmann-Linß, Caterina/Friedrich, Katja/Baumgarth, Carsten: Warum die Generation Y nicht nachhaltig kauft - Eine adaptierte ZMET Studie zum nachhaltigen Modekonsum der Generation Y, October 2015, 34 pages.
- 86 Konrad, Sebastian/Bartsch, Peter: Rohstoffspekulation und Nahrungsmittelmarkt, November 2015, 38 pages.
- 87 Pelzeter, Andrea/Bustamante, Silke/Deckmann, Andreas/Ehlscheidt, Rudi/Freudenberger, Franziska: Mitarbeiterrekrutierung und -bindung durch CSR – Erkenntnisse aus sechs Fallstudien, December 2015, 42 pages.
- 88 Breu, Christopher/Schönbohm, Avo/Löcher, Markus: Impact of Investor Presentations on Share Prices – Evidence from DAX 30 Companies from 2010-2012, December 2015, 27 pages.
- 89 Kirch, Johannes/Tomenendal, Mathias: Team Diversity und Teamleistung im Kontext von geteilter sozialer Identität - Ein Erklärungsansatz über Kurvilinearitäten, December 2016, 29 pages.
- 90 Kölling, Arnd: Family Firms and Labor Demand - Size Matters But Only the Small Ones are Different, March 2016, 24 pages.
- 91 Baumgarth, Carsten/Yildiz, Özlem: Discovery of Brand Image by the Arts - Empirical Comparison of Arts-Based Brand Research Methods
- 92 Kölling, Arndt: Employment in Family Firms: Less but Safe? Analyzing Labor Demand of German Family Firms with a Treatment Model for Panel Data, August 2017, 33 pages.

Special Edition:

Ben Hur, Shlomo: A Call to Responsible Leadership. Keynote Speech at the FHW Berlin MBA Graduation Ceremony

2006. November 24th, 2006, Berlin City Hall, April 2007, 13 pages.

Imprint

Series Editor
Head of IMB Institute of Management Berlin

ISSN
1869-8115

Print
HWR Berlin

Berlin September 2016

www.hwr-berlin.de